UPMC Health Plan
Medicare Special Needs Plans

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At a Glance

Plan Options
As of January 1, 2013, UPMC Health Plan no longer offers UPMC for Life Specialty Plan. Approximately 14,000 members have been transitioned into the new dual SNP plan UPMC for You Advantage.

UPMC for You Advantage (HMO SNP)
UPMC for You Advantage is a Medicare Special Needs Plan that provides medical and prescription drug benefits for beneficiaries eligible for both Medicare Parts A and B and full Medical Assistance. UPMC for You Advantage offers enhanced dental, vision, and fitness benefits for dual eligible beneficiaries, along with extra benefits and services that help members manage their overall health and wellness. UPMC for You Advantage can also help coordinate Medicare and Medical Assistance services.

UPMC for Life Options (HMO SNP)
UPMC for Life Options is a Medicare Special Needs Plan that provides medical and prescription drug benefits for older beneficiaries who demonstrate long-term care needs. UPMC for Life Options uses a small network of specialized providers and facilities to help members age in place in a setting they choose. UPMC for Life Options also offers extra services and benefits to give members and their loved ones the peace of mind they deserve. UPMC for Life Options has an enhanced model of care which utilizes two new clinical programs to meet the needs of its beneficiaries based on their location of usual care. UPMC for Life Options and UPMC Community Care have an intensive care coordination and primary care component.

Overview of UPMC for Life Options (HMO SNP)

Staying-At-Home with UPMC*
A unique clinical model for community-based members that focuses on in-place, attentive care with an emphasis on care coordination. Staying-At-Home with UPMC uses an integrated team, including a nurse, a social worker, physical and occupational therapists, a pharmacist, and a nutritionist to provide care to members in their home.

UPMC Health Plan “Care Through Transitions”**
A new clinical model for members in a nursing home, Care Through Transitions is designed to reduce unnecessary and interruptive transitions of care. Care Through Transitions uses a nursing home-based nurse practitioner who works closely with the members’ physicians to monitor and treat members’ health conditions to reduce preventable hospital stays.
The UPMC for Life Options provider network is limited … why?

The UPMC for Life Options provider network has been carefully designed so specialized providers and facilities can offer a highly communicative, responsive, and care-managed model. A small, specialized network of primary care practitioners and UPMC specialists, hospitals, and ancillary providers will provide continued support to members. These physicians are experienced not only in treating members’ clinical needs, but also in working within a system of coordinated care designed to meet the entirety of the members’ needs. Through private practice and service delivery at network nursing facilities, these physicians have the necessary community presence that is best suited to meet the needs of nursing facility clinically eligible members within the scope of a coordinated delivery model.

UPMC Community Care (HMO SNP)

UPMC Community Care is a Medicare Chronic Care Special Needs Plan that provides medical and prescription drug coverage for beneficiaries diagnosed with a Serious Mental Illness. UPMC Community Care operates in Allegheny, Blair, Cameron, Elk, Erie, and Potter counties.

A serious mental illness (SMI) is defined as having one of these five medical conditions: bipolar disorder, major depressive disorder, paranoid disorder, schizophrenia, and schizoaffective disorder. Members will choose a behavioral health-led medical home that will assist them in attaining their personal goals and move them toward overall wellness and recovery. A dedicated wellness coach will work with members to develop and implement an individualized care plans (ICP) that can include ways to treat conditions, cope with stress, and improve health by accessing different wellness techniques and centers.

Access to a Medical Home

A medical home provides additional care to its patients so that their physical and behavioral health services are coordinated at the same office location. UPMC Community Care members receive assistance with explaining health problems to their doctor and getting the support they need to help themselves. Doctors and nurses are always available at the medical home and the medical home team can include a pharmacist, a service coordinator, a nutrition expert, a wellness coach, and peer support.

What Is a Wellness Coach?

A wellness coach works with UPMC Community Care members to build a care plan. This plan may include ways to treat the member’s condition, cope with stress, and improve his or her health. The wellness coach talks with the member on a monthly basis and can help schedule appointments, arrange transportation, or coordinate follow-up care. Wellness coaches monitor
the member’s health and provide support to assist the member with both physical and behavioral health needs.
PCP Selections for All Plan Choices

All plan members must select a primary care provider, or PCP, to receive coverage. If a PCP is not selected, a Member Services representative will contact the member and assist with PCP selection. All services, whether coordinated through a PCP or self-directed, must be performed by a UPMC Medicare Special Needs Plans provider. UPMC Medicare Special Needs Plans allow members to see participating specialists without a referral from their PCP. Women may self-direct care to ob-gyns for routine annual exams.

Closer Look at Self-Directed

Non-emergent, self-directed care performed by out-of-network specialists is not covered unless prior authorization is obtained through Medical Management at 1-800-425-7800. Representatives are available Monday through Friday from 8 a.m. to 4:30 p.m.

This chapter contains information providers need to deliver care to members enrolled in UPMC Medicare Special Needs Plans. Plan benefits change annually. Providers need to go to www.upmchealthplan.com/snp to get the most current information regarding a specific member’s benefits or to address other issues not covered in this manual.

Providers should verify member eligibility before they perform a service. Providers may verify member information through Provider OnLine at www.upmchealthplan.com. Or they may call UPMC Health Plan’s Interactive Voice Response (IVR) system at 1-866-406-8762.

➤ See Identifying Members and Verifying Eligibility, Member Administration Chapter I.

Balance Billing Instructions

The annual Part B deductible and/or coinsurance may apply to plan services. Providers may submit any unpaid balance remaining after UPMC Health Plan payments to the appropriate State source for consideration. However, providers may not attempt to collect copayments or coinsurance from members enrolled in UPMC for You Advantage, including during the period of time in which a member has lost full Medical Assistance coverage but is deemed “continued eligible” for the “Grace Period” of up to 120 days. Attempting to collect copayments or coinsurance from members will hereafter be referred to as balance billing.

Balance billing is permitted for UPMC for Life Options and UPMC Community Care members. However, a provider should make every effort to determine if the member is dual eligible and thus ineligible for balance billing, in which case the provider may submit any unpaid balance to
Medical Assistance. A non-dual eligible UPMC for Life Options or UPMC Community Care member is responsible for copayments and coinsurance and may be subject to provider balance billing.

What is a grace period?
A grace period is a length of time that follows a member’s loss of special needs status during which the plan continues to pay for covered services. For UPMC for You Advantage, the grace period begins when a member loses his or her special needs status (e.g., through loss of Medical Assistance eligibility) and continues for a period of up to 120 days. For UPMC for Life Options, the grace period begins when a member is assessed as no longer Nursing Facility Clinically Eligible and continues for a period of up to 120 days. For UPMC Community Care, the grace period begins when a member no longer is diagnosed with a serious mental illness. During this time, all balance billing guidelines continue to apply. If a member does not regain his or her special needs status by the end of the grace period, he or she will be disenrolled from the UPMC Medicare Special Needs Plan.

Key Points
- A PCP is mandatory.
- Network providers and facilities must be used.
- Certain routine preventive care services are covered. A list of preventive services can be found in the Preventive Services section of this manual.
- Emergent care by any provider is covered if the member believes that his or her health is in serious danger.
- Urgent care is covered if the member believes that, if left untreated, his or her condition could rapidly become a medical emergency. Out-of-area urgent care is covered without prior authorization. Urgent care received within the service area must be performed by a network provider.
- Out-of-area dialysis does not require prior authorization.
- Inpatient hospital care requires an authorization before admission, except in an emergency.
- Inpatient mental health care may require a deductible even if services are performed in a network hospital. Members have a lifetime limit of 190 days in a freestanding psychiatric hospital.
- Outpatient mental health and substance abuse services are a covered benefit.
- Office visits to physicians, specialists, nurse practitioners, physician assistants, chiropractors, podiatrists, or other participating health care professionals are covered for UPMC Medicare Special Needs Plans members.
- Outpatient rehabilitation therapy includes physical therapy, speech and language therapy, occupational therapy, and cardiac/pulmonary therapy.
- Medicare-covered outpatient surgical procedures performed at an ambulatory surgical center, an outpatient hospital facility, or the physician’s office are covered.
- UPMC Medicare Special Needs Plans members are covered for certain podiatry services, such as treatment of injuries and diseases of the feet (e.g., hammertoe or heel spurs).
- UPMC Medicare Special Needs Plans members receive comprehensive dental benefits, which include fillings and simple tooth extractions.
Covered Benefits and Services

UPMC Medicare Special Needs Plans members receive all the benefits offered by Original Medicare as well as additional benefits. Plan members must use providers that participate in the UPMC Medicare Special Needs Plans networks. Some benefits and services require authorization.

See the Quick Reference Guide, UPMC Medicare Special Needs Plans, Chapter M.

A provider may bill a UPMC Medicare Special Needs Plans member for a non-covered service or item if the provider informs the member before performing the service. Information should include:

- The nature of the service;
- That the service is not covered by either the UPMC Medicare Special Needs Plan or Medical Assistance;
- That the UPMC Medicare Special Needs Plans will not pay for the service; and
- What the estimated cost to the member is for the service.

The member must agree in writing on an approved Medicare form (sometimes called an advance beneficiary notice or ABN) that he or she will be financially responsible for the service.

Providers should refer to www.upmchealthplan.com/snp for detailed information about the member’s specific benefits and possible service limitations.

Ancillary Services
Call Medical Management at 1-800-425-7800 for assistance with the coordination of complex ancillary services such as:

- Chiropractic care
- Diagnostic services (e.g., lab, x-ray), including special diagnostics
- Home health care (including skilled/intermittent nursing; physical, speech, and occupational therapy; medical social services; home health aides; and registered dietitian services)
- Home infusion therapy
- Durable medical equipment (DME), including custom wheelchairs and rehabilitation equipment
- Hospice care
- Laboratory services
- Non-emergency ambulance
- Nursing care at a licensed skilled nursing facility
- Orthotics and prosthetics
- Respiratory equipment, including oxygen therapy
Chiropractic Care
Manual manipulation of the spine to correct subluxation, which is the chiropractic coverage offered by Original Medicare, is available to all UPMC Medicare Special Needs Plans members. Children under the age of 13 require prior authorization for chiropractic services.

These chiropractic services do not have to be coordinated by a member’s PCP, but they must be performed by network providers. Coinsurance applies for Medicare-covered benefits.

▶ See Balance Billing Instructions, UPMC Medicare Special Needs Plans, Chapter M.

Dental Services
UPMC Health Plan’s routine dental benefit vendor is Avesis Third Party Administrators, Inc.

UPMC Medicare Special Needs Plans members have coverage for routine oral exams, cleanings, and x-rays every six months. In addition, UPMC Medicare Special Needs Plans members receive comprehensive dental benefits that include fillings and simple tooth extractions. Providers should contact Avesis at 1-888-729-7951 for specific benefit information.

Closer Look at Non-Routine Dental Services
Coverage is provided via UPMC Medicare Special Needs Plans (not by Avesis) for Medicare-covered dental procedures along with emergency coverage for accidents or injury to natural teeth.

For questions about non-routine dental services, providers may call Provider Services at 1-866-918-1595. Members may call Member Services directly at 1-800-606-8648.

Diagnostic Services
Diagnostic services include x-rays, laboratory services, and tests. All UPMC Medicare Special Needs Plans members need a prescription to obtain any diagnostic service.

Reminders:
- Use the radiology decision support tool prior to prescribing high-technology imaging services.
- The preferred provider for laboratory and diagnostic procedures is Quest Diagnostics.

▶ See Balance Billing Instructions, UPMC Medicare Special Needs Plans, Chapter M.
**Emergency Department Care**
All UPMC Medicare Special Needs Plans members have a copayment for emergency department care. There is no waiver of the emergency copayment, even if the member is admitted to the hospital within three days of the emergency department visit for the same condition. Members should notify their PCPs within 24 hours or as soon as reasonably possible after receiving the emergency service.

▶ See *Balance Billing Instructions, UPMC Medicare Special Needs Plans, Chapter M.*

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**Alert—Emergency Care**
All members, if they believe that they are experiencing a true medical emergency, may utilize any emergency department or office. Out-of-network care for emergencies, including ambulance services, is covered.

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**Closer Look at Emergency Care**
The hospital or facility must contact Medical Management at 1-800-425-7800 within 48 hours or on the next business day after the emergency admission.

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**Hearing Services**
Coverage is provided for Medicare-covered diagnostic hearing exams. Routine hearing exams and hearing aids are not covered for UPMC Medicare Special Needs Plans members.

▶ See *Balance Billing Instructions, UPMC Medicare Special Needs Plans, Chapter M.*

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**Hospice Care**
Coverage for hospice services is provided under Original Medicare when the member elects hospice benefits. The member must have a terminal condition with a six-month or less life expectancy and must also waive his or her rights to Part B services for the terminal condition. The designated hospice provider is responsible for the medical treatment for the terminal condition, including pain medications. Services for any other medical conditions, including other prescriptions, are covered by UPMC Medicare Special Needs Plans.

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**Inpatient Hospital Care**
Inpatient hospital care requires authorization before admission, except in an emergency. Providers should call Medical Management at 1-800-425-7800 for authorization. For emergency admission, providers must also call Medical Management within 48 hours or on the next business day to authorize admissions.
See the *Quick Reference Guide*, UPMC Medicare Special Needs Plans, Chapter M.

UPMC Medicare Special Needs Plans members have 90 days of inpatient coverage per benefit period plus 60 lifetime reserve (LTR) days. The applicable Part A deductible applies to the initial confinement in a benefit period.

See *Balance Billing Instructions*, UPMC Medicare Special Needs Plans, Chapter M.

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**Closer Look at Benefit Periods**

A benefit period begins the day the UPMC Medicare Special Needs Plans member is admitted to a hospital or skilled nursing facility and ends when the member has been discharged for at least 60 consecutive days. If the member is admitted to a hospital or skilled nursing facility after one benefit period has ended, a new benefit period begins. There is no limit to the number of benefit periods a UPMC Medicare Special Needs Plans member may have.

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**Medical Nutrition Therapy**

Medical nutrition therapy (MNT) is covered for UPMC Medicare Special Needs Plans members who are diagnosed with diabetes or renal disease or who have received a kidney transplant within the last three years. Services must be provided by a registered dietitian or nutrition professional. For the first year, the available benefit is three hours of one-on-one counseling. In subsequent years, the available benefit is two hours of one-on-one counseling.

UPMC *for You* Advantage members have additional MNT benefits available if the member is diagnosed with cancer, Alzheimer’s disease, stroke, or multiple sclerosis.

See *Balance Billing Instructions*, UPMC Medicare Special Needs Plans, Chapter M.

**Mental Health and Substance Abuse Benefits**

For mental health and substance abuse services for UPMC Medicare Special Needs Plans members, providers should contact Medical Management at 1-800-425-7800.

See *Balance Billing Instructions*, UPMC Medicare Special Needs Plans, Chapter M.
Orthotics and Prosthetics
A network podiatrist may supply orthotics or prosthetics to UPMC Medicare Special Needs Plans members only if the podiatrist is also contracted as a home medical equipment (HME) provider. If a provider who is not contracted as an HME provider supplies them, UPMC Medicare Special Needs Plans will not reimburse these items, and the member will not be responsible for any charges.

Prescription Drug Coverage
All members of UPMC Medicare Special Needs Plans have coverage through Medicare Part D along with limited drug coverage as required by Medicare through Medicare Part B.

Dual eligible UPMC Medicare Special Needs Plans members are deemed eligible for the Low Income Subsidy (LIS) prescription drug program. If a member is full dual eligible, LIS copayments are based on the member’s income level. Plan members who have LIS and are on maintenance medications can participate in the 90-day retail pharmacy initiative. The copayment for a 90-day supply is a one-month copayment (based on the member’s income level) instead of a three-month copayment. Members must go to a participating retail pharmacy. Mail-order pharmacies are also available to Plan members.

The UPMC Medicare Special Needs Plans formulary provides a listing of covered drugs. To view the UPMC Medicare Special Needs Plans outpatient prescription drug benefit:

- See the UPMC Medicare Special Needs Plans Pharmacy Program, Pharmacy Services, Chapter J.

Providers also may check a member’s benefits online at www.upmchealthplan.com/snp. Or they may call the UPMC Health Plan’s Interactive Voice Response (IVR) system at 1-866-406-8762.

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Closer Look at Injectable Medications
Injectable medications, when administered by a provider during an office visit, may be covered under the medical plan when billed with the office visit.

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Preventive Services
UPMC Medicare Special Needs Plans offers members the following preventive services. Providers are encouraged to recommend these services to members as appropriate and to follow up with results.

- Abdominal aortic aneurysm screening
- Bone mass measurement
- Breast cancer screening (mammogram)
- Cardiovascular screening
- Cervical and vaginal cancer screening (Pap test and pelvic exam)
- Colorectal cancer screening
- Counseling to prevent smoking and tobacco use
- Diabetes screening
- Influenza vaccine
- Hepatitis B vaccine
- HIV screening
- Intensive behavioral counseling for cardiovascular disease
- Intensive behavioral therapy for obesity
- Medical nutrition therapy services
- Personalized prevention plan services (Annual Wellness visits)
- Pneumococcal vaccine
- Prostate cancer screening (Prostate Specific Antigen (PSA) test only)
- Screening and behavioral counseling interventions in primary care to reduce alcohol misuse
- Screening for depression in adults
- Screening for sexually transmitted infections (STI) and high-intensity behavioral counseling to prevent STIs
- Smoking cessation (counseling to stop smoking)
- Welcome to Medicare Physical Exam (initial preventive physical exam)

HIV screening is covered for members with Medicare who are pregnant and members at increased risk for the infection, including anyone who asks for the test. Medicare covers this test once every 12 months or up to three times during a pregnancy.

**Skilled Nursing Facility**
A three-day hospital stay is not required prior to admission into a skilled nursing facility (SNF) for UPMC Medicare Special Needs Plans members. This permits a member to be admitted to an SNF directly from the emergency department, from home, or from a brief inpatient stay, as long as the care is medically appropriate.

To obtain prior authorization for skilled nursing facility admissions, providers must call Medical Management at **1-800-425-7800** from 8 a.m. to 4:30 p.m., Monday through Friday. Care in a network skilled nursing facility has a benefit period of up to 100 days, which is calculated by Original Medicare methodology.

Provides can verify benefits for specific members at [www.upmchealthplan.com/snp](http://www.upmchealthplan.com/snp). Or they can call the UPMC Health Plan **Interactive Voice Response (IVR)** system at **1-866-406-8762**.

▶ See the *Quick Reference Guide, UPMC Medicare Special Needs Plans, Chapter M*. 
**Closer Look at SNF Benefit Periods**
A benefit period begins the day the UPMC Medicare Special Needs Plans member is admitted to a skilled nursing facility and ends when the member has been discharged for at least 60 consecutive days. If the member is admitted to a skilled facility after one benefit period has ended, a new benefit period begins. There is no limit to the number of benefit periods a member may have.

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**Urgent Care**
Urgent care is defined as any illness, injury, or severe condition that, under reasonable standards of medical practice, would be diagnosed and treated within a 24-hour period and, if left untreated, could rapidly become an emergency medical condition. UPMC Medicare Special Needs Plans members must go to a participating urgent care center if they are in the service area when services are needed.

▶ See *Balance Billing Instructions, UPMC Medicare Special Needs Plans, Chapter M.*

**Routine Vision Services**
Routine vision benefits are provided by OptiCare Managed Vision. OptiCare provides routine vision services, including exams and eyewear (glasses or contacts).

UPMC Medicare Special Needs Plans include coverage for routine eye exams once every two years. Eyewear (one pair of glasses or contacts) is covered every two years up to an annual limit.

For additional information, contact **OptiCare** at **1-866-921-7964** for information specific to the member’s plan benefits.

Plan members are eligible to receive Medicare-covered eye exams and eyewear.

For information on balance billing for non-routine vision services:

▶ See *Balance Billing Instructions, UPMC Medicare Special Needs Plans, Chapter M.*

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**Closer Look at Cataract Surgery**
Care for diagnosis and treatment of eye diseases and conditions, including eyewear following cataract surgery, is provided through the medical benefits for UPMC Medicare Special Needs Plans members.
Services Not Covered

The following items and services are not covered under Original Medicare or by UPMC Medicare Special Needs Plans:

- Services considered not reasonable and necessary, according to the standards of original Medicare, unless these services are listed by the Plan as covered services.
- Experimental medical and surgical procedures, equipment, and medications, unless covered by original Medicare or under a Medicare-approved clinical research study. Experimental procedures and items are those items and procedures determined by the Plan and Original Medicare to not be generally accepted by the medical community.
- Surgical treatment for morbid obesity, except when it is considered medically necessary and covered under Original Medicare.
- Private room in a hospital, except when it is considered medically necessary.
- Private duty nurses.
- Personal items in a member’s room at a hospital or skilled nursing facility, such as a telephone or a television.
- Full-time nursing care in a member’s home.
- Custodial care, unless it is provided with covered skilled nursing care and/or skilled rehabilitation services.
- Homemaker services, including basic household assistance and light housekeeping or light meal preparation.
- Fees charged by a member’s immediate relatives or household members.
- Meals delivered to a member’s home.
- Elective or voluntary enhancement procedures or services (including weight loss, hair growth, sexual performance, athletic performance, cosmetic purposes, anti-aging, and mental performance), except when medically necessary.
- Cosmetic surgery or procedures, unless due to an accidental injury or to improve a malformed part of the body. However, pursuant to the Women’s Health and Cancer Rights Act of October 1998, federal law has required insurance companies to provide certain specific benefits for reconstructive surgery after mastectomy. UPMC Medicare Special Needs Plans cover reconstructive surgery following a mastectomy. The Plans provide coverage for:
  - Reconstruction of the breast on which the mastectomy was performed.
  - Surgery and reconstruction of the other breast to produce a symmetrical appearance.
  - Prostheses and treatment of physical complications at all stages of a mastectomy, including lymphedemas.
  - Coverage for inpatient care following a mastectomy for the length of stay determined by the attending physician.
  - One home health care visit within 48 hours of discharge, when the discharge occurs within 48 hours of the admission for the mastectomy, to comply with Pennsylvania law that mandates coverage for mastectomy shall include the visit. The patient and the
attending physician must collaborate in making the decisions concerning these procedures. Coverage is subject to the Plan’s payment provisions.

- Chiropractic care, other than manual manipulation of the spine consistent with Medicare coverage guidelines.
- Routine foot care, except for the limited coverage provided according to Medicare guidelines.
- Orthopedic shoes unless the shoes are part of a leg brace and are included in the cost of the brace or the shoes are for a member with diabetic foot disease.
- Supportive devices for the feet, except for orthopedic or therapeutic shoes for members with diabetic foot disease.
- Routine hearing exams, hearing aids, or exams to fit hearing aids.
- Radial keratotomy, LASIK surgery, vision therapy, and other low vision aids. However, eyeglasses are covered for members after cataract surgery.
- Reversal of sterilization procedures, sex change operations, and non-prescription contraceptive supplies.
- Acupuncture.
- Naturopath services (uses natural or alternative treatments).
- Services provided to veterans in Veterans Affairs (VA) facilities. However, when emergency services are received at a VA hospital and the VA cost-sharing is more than the cost-sharing under the UPMC Medicare Special Needs Plans, the Plans will reimburse veterans for the difference. Members are still responsible for cost-sharing amounts.

The Plans will not cover the excluded services listed above. Even if the member receives the services at an emergency facility, the excluded services are still not covered.
Member Appeals and Grievances

Appeals
All UPMC Medicare Special Needs Plans members have the right to appeal any decision regarding payment or any failure to approve, furnish, arrange for, or continue what the member believes are covered services.

Members also may appeal any denial of payment for services that they believe UPMC Medicare Special Needs Plans are required to pay (including non-Medicare-covered benefits). Members may file an appeal or have someone else file the appeal for them.

UPMC Medicare Special Needs Plans members should contact Member Services at 1-800-606-8648 Monday through Friday from 8 a.m. to 8 p.m., and Saturday from 8 a.m. to 3 p.m., to discuss the appeal process. TTY users should call 1-866-407-8762. Non-English-speaking members should contact Members Services at 1-800-606-8648, where they will be connected with language-translation services representatives contracted by UPMC Medicare Special Needs Plans.

Appointing an Authorized Representative
Members may appoint a family member, friend, physician, or attorney to act as their authorized representative when filing an appeal by following the steps below.

Members may obtain the necessary form by calling UPMC Medicare Special Needs Plans Member Services at 1-800-606-8648. TTY users should call 1-866-407-8762. Non-English-speaking members should contact Member Services at 1-800-606-8648. The form is called an Appointment of Representative Form.

The form is also available on the UPMC Health Plan website at www.upmchealthplan.com in the Medicare section.

1. **Furnish the member’s name, Medicare number, and a statement appointing an individual as the member’s authorized representative.**
   - For example, “I (member name) appoint (name of representative) to act as my authorized representative in requesting an appeal from UPMC Medicare Special Needs Plans regarding the denial or discontinuation of medical services.”

2. **Obtain signature of the member.**
   - The member must sign and date the statement.
3. **Obtain signature of the member’s representative.**
   - The member’s authorized representative also must sign and date the statement.

4. **Include the signed statement with the appeal.**
   - The member must include the signed statement with the appeal.

**Filing an Appeal**

UPMC Medicare Special Needs Plans accept written requests for standard reconsideration (appeal) of services or payment that are filed by phone, mail, or faxed within 60 calendar days of the notice of the initial organization determination:

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UPMC Medicare Special Needs Plans
Appeals/Grievances
PO Box 2939
Pittsburgh, PA 15230-2939
Fax: 412-454-7520
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If the UPMC Medicare Special Needs Plans make a fully favorable decision on an appeal, it notifies the member and authorizes or provides the service as expeditiously as the member’s health requires, but no later than 30 calendar days after receiving the appeal.

If the UPMC Medicare Special Needs Plans are unable to make a fully favorable decision, it forwards the case to a CMS independent review entity as expeditiously as the member’s health requires, but no later than 30 calendar days after receiving the appeal for pre-service issues and no later than 60 calendar days after receiving the appeal for post-service issues.

UPMC Medicare Special Needs Plans members have the right to an expedited review by a Quality Improvement Organization (QIO) when they disagree with the decision of the UPMC Medicare Special Needs Plans decision to deny, reduce, or terminate services from a skilled nursing facility, home health agency, or comprehensive outpatient rehabilitation facility (CORF).

The QIO will inform the UPMC Medicare Special Needs Plans and the provider of the request for a review. UPMC Medicare Special Needs Plans may need to present additional information required by the QIO to make a decision. The provider should be aware that he or she may need to provide additional information. Based on the expedited time frames, the QIO decision should take place by close of business of the day coverage is to end.
Alert—Expedited Appeal Procedures

An expedited appeal may be filed if the member believes his or her life, health, or ability to regain maximum function is in immediate jeopardy and the UPMC Medicare Special Needs Plans fail to provide medically necessary covered services.

The member, his or her health care provider, or an authorized representative should call Member Services at 1-800-606-8648 to ask for an expedited appeal. Representatives are available Monday through Friday from 8 a.m. to 8 p.m., and Saturday from 8 a.m. to 3 p.m. TTY users should call 1-866-407-8762. Non-English-speaking members should contact Member Services at 1-800-606-8648.

The UPMC Medicare Special Needs Plan is responsible for gathering all necessary medical information relevant to the member’s request for reconsideration; however, it may be helpful to include additional information to clarify or support the request. The UPMC Medicare Special Needs Plan will make a decision about the request within 72 hours.
UPMC Medicare Special Needs Plans

Model of Care

At UPMC Health Plan, providing the best care means establishing a model of care consistent with the unique characteristics of the members enrolled in UPMC Medicare Special Needs Plans and using a whole-person approach to address these distinctive issues. UPMC Medicare Special Needs Plans members face chronic and often co-occurring physical and behavioral health conditions. These members also face complex psychosocial issues (poverty, homelessness, addiction, and lack of resources) that impact their ability to effectively manage their care. Through the integration of physical, behavioral, social, medical, and community resources, the UPMC Medicare Special Needs Plans Model of Care (MOC) aims to address barriers that impact the members’ ability to self-manage care and coordinate care management needs. This MOC involves members by assisting them in the development of self-management plans and explaining and managing their Medicare and Medicaid benefits. Accomplishing this will improve health outcomes, access to essential services, coordination and seamless transitions of care, appropriate utilization of services, and member satisfaction.

The Centers for Medicare & Medicaid Services (CMS) requires that all contracted providers receive basic training about the UPMC Medicare Special Needs Plans MOC to better establish components, methods, and management programs of care as envisioned by UPMC Medicare Special Needs Plans. The following information describes the basic components of the MOC, explains how UPMC Health Plan’s care management programs work (and how contracted providers can work with these programs), and further describes the essential role of providers in delivering the MOC.

Many integral components play a part in the successful MOC. It is important to understand the role that each of these components plays in providing the best care to UPMC Medicare Special Needs Plans members.
### Model of Care Elements

#### Description of the SNP-Specific Target Population

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<tr>
<th>Largest County by Membership</th>
<th>Allegheny</th>
<th>Allegheny</th>
<th>New Plan – Data not available yet</th>
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<tbody>
<tr>
<td>Average Age</td>
<td>58.8</td>
<td>78</td>
<td><em>Based on average Nursing Facility Clinically Eligible (NFCE) age</em></td>
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<tr>
<td>Gender</td>
<td>60.9% Female</td>
<td>39.1% Male</td>
<td>N/A</td>
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<tr>
<td>Medical Assistance Status</td>
<td>Yes</td>
<td>Possibly</td>
<td></td>
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<tr>
<td>Institutional Status (90+ days)</td>
<td>Possibly</td>
<td>Yes - Nursing Home or Community NFCE</td>
<td></td>
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<tr>
<td>Behavioral Health Concerns</td>
<td>Substance abuse; Depression</td>
<td>Dementia; Depression</td>
<td>N/A</td>
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<tr>
<td>Top Five Disease Conditions/Prevalence</td>
<td>Hypertension (14.0%) Hyperlipidemia (12.2%) High-Risk Behavioral Health (9.2%) Diabetes Mellitus (7.9%) Osteoarthritis (7.7%)</td>
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<td>N/A</td>
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Staff Structure and Roles

UPMC Health Plan employs a matrix approach to the MOC structure and utilizes staff and providers across the organization to ensure the best possible support for members enrolled in these products. This includes staff and functions from Care Management (including Utilization Management and Pharmacy), Quality Audit, Enrollment, SNP Operations, Member Services, Claims Operations, Medicare and SNP Compliance, SNP Finance, and Appeals and Grievances. Clinical staff coordinate care for members with multiple providers and educate members about health management, including making adjustments in lifestyle and promoting self-management techniques. Senior Medical Directors and health plan administrators provide clinical and administrative leadership oversight to verify licensure and staff competency, review encounter data for appropriateness and timeliness of services, assure provider use of clinical practice guidelines, and ensure implementation of standards of care.

Interdisciplinary Care Team

The interdisciplinary care team (ICT) includes the member and any applicable caregivers, the member’s PCP and other health care providers, and UPMC Health Plan health coaches (care managers) and clinical staff. The ICT is integral in bringing a multidisciplinary approach to the member’s whole-person care. The ICT incorporates physical, behavioral, social, and functional needs in addition to assessing health care utilization patterns (e.g., medications, diagnostic procedures, ED visits, hospitalizations, and specialist care). Through the ICT, the member is assigned to a primary health coach who is responsible for bridging gaps in communication among ICT members.

Provider Network

The UPMC Medicare Special Needs Plans provider network is made up of credentialed professionals from an array of clinical disciplines, including PCPs, physical and behavioral health specialists, nursing professionals, and allied health professionals (pharmacists, PTs, OTs, speech pathologists, lab specialists, and radiologists). In addition, the provider network includes comprehensive service centers such as acute care hospitals, skilled nursing facilities, rehabilitation centers, long-term care facilities, and ancillary facilities (e.g., outpatient and diagnostic service centers). This network is monitored and expanded to meet the needs of member demographics and members’ health care conditions.

Model of Care Training

Initial and annual training provides information to individuals who are responsible for implementing the elements of the MOC to ensure access to essential services and to improve member health outcomes and satisfaction. In addition to network providers, training is provided to new staff at UPMC Health Plan. Training includes membership characteristics for each UPMC Medicare Special Needs Plan, as well as key elements of MOC, including staff structure, interdisciplinary care teams, provider network, health risk assessment, individualized plan of care, communication network, care management programs for vulnerable subpopulations, and measurement of quality outcomes. Annual training is also provided to staff to reinforce the MOC. Training includes information related to chronic conditions, evidence-based treatments, care of the elderly and fragile populations, end-of-life care, medication management, network services, cultural diversity, community programs, member engagement, communication skills, utilization management, and product updates.
**Health Assessment Survey**

The Health Assessment Survey (HAS) is a tool for gathering information from a member on self-perceptions of health status. The tool assesses the member’s physical and behavioral health status, utilization of services, caregiver and daily living supports, social needs, and lifestyle risk factors. The assessment is used in the development of the individualized care plan based on the member’s goals, identification of gaps in preventive services, and opportunities for improved self-management of chronic conditions.

The HAS is required for newly enrolled members and is updated annually; members can complete it by mail, over the phone, or in person. Care managers and social workers provide telephone outreach to members who do not return the survey.

**Individualized Care Plan**

The Individualized Care Plan (ICP), developed in consultation with the member, is a central MOC component that empowers the member to become involved in his or her own care. The interdisciplinary care team uses the ICP to coordinate care and to refer the member for appropriate community services. The plan is focused on whole-person care and includes information from providers, caregivers, and the member, as well as information from claims data, utilization management, discharge planning, pharmacy, or other additional assessments.

**Communication Network**

UPMC Medicare Special Needs Plans employ a variety of structures and strategies to ensure constant communication between members, providers, and ICT members. Communication among ICT members is facilitated through HealthPlaNET (care management software) for care management tracking, utilization management, pharmacy management, and member history. Regular in-person or telephone meetings among ICT members are held; these meetings include a review of the ICP, ED and inpatient claims data, and specialist and pharmacy utilization. Written communication with members is prepared by the Marketing and Communications Department and includes welcome kits, newsletters, Summary of Benefits, and annual Evidence of Coverage. Health Care Concierges, Clinical Operations outreach representatives, and health coaches interact with members by phone. Providers, practice-based care managers, and mobile staff interact with members face-to-face.

The Provider Network team facilitates provider communications. The team includes physician account executives, network managers, and the manager of pharmacy provider network services. In addition to regularly scheduled office visits, information is provided through regional provider meetings, provider advisory committee meetings, and telephone conferences; monthly email updates on new initiatives; a provider manual and monthly newsletters; and email communication.
Care Management for the Most Vulnerable Subpopulations
Certain subpopulation categories are more likely to have complex conditions or multifactorial issues that can be barriers to self-management. The MOC identifies these populations as vulnerable and requiring additional clinical, programmatic, and community support. Populations include members with complex conditions such as end-stage renal disease (ESRD), sickle cell disease, hemophilia, or a serious mental illness (SMI); members who are institutionalized; and members who are frail elderly, disabled, or near the end of life. Additional vulnerable populations include those who are prescribed multiple medications by multiple providers (polypharmacy) as well as those who frequently use the emergency department for non-emergent care. The MOC employs a variety of strategies for these populations.

Performance and Health Outcome Measurement
Developed by the Institute for Healthcare Improvement and supported by CMS administration, the “Triple Aim Principles” for improving health care in the United States guide evaluation on the effectiveness of an MOC. This pragmatic approach involves improving the health of the population, enhancing the member’s experience of care, and reducing, or at least controlling, the per capita cost of care. The UPMC Medicare Special Needs Plans MOC is evaluated based on enrollment and claims data, diagnostic test results, inpatient admissions and readmissions, ED utilization, PCP and specialist utilization, lifestyle risk factors and functional status change, quality of life, health management programs, the plan of care, provider and member satisfaction (including CAHPS®), and member grievances and appeals.
UPMC Medicare Special Needs Plan Model of Care

Care Management Programs

**Disease-Specific Health Management Programs**

Programs to assist in the management of chronic conditions have been developed as an enhancement to the UPMC Medicare Special Needs Plans MOC. These programs target serious mental illness, diabetes, coronary artery disease, heart failure, COPD, asthma, and depression through evidence-based techniques, including motivational interviewing and “Coach on Call” materials (approved educational documents developed for the member and any applicable family member). Designed from a whole-person paradigm, UPMC Medicare Special Needs Plans health management programs monitor and assess the member’s condition, adherence to treatment plans, lifestyle issues (e.g., smoking, nutrition, exercise, etc.), and other relevant health conditions. Members are grouped by intervention level (low, medium, or high) based on claims, pharmacy data, and gaps in care.

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**Closer Look at the Provider Role in Health Management Programs**

UPMC Medicare Special Needs Plans provide the member’s PCP with information regarding health management programs and how to best utilize these programs. This information is available to all network PCPs on the UPMC Health Plan website and in provider newsletters. The ICT notifies PCPs when the member is initially enrolled in a health management program. The Provider Reporting tool will be used for updates, feedback, and metric-specific provider performance. PCPs will be contacted directly if information of an urgent nature is obtained and to provide specific feedback to aid in clinical decision-making.

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**Complex Case Management**

This strategy is utilized for members with a clinically advanced illness and multiple comorbidities who are utilizing extensive acute care services and who may need help navigating the care delivery system. The goal of complex case management is to improve the member’s overall health by assisting member access to the right community resources and medical services through additional medical, behavioral, social, cultural, and lifestyle assessments and care management. Members are stratified monthly to determine referral to complex case management services.
**Closer Look at the Provider Role in Complex Case Management**

The UPMC Medicare Special Needs Plans care management staff may share additional information about care management assessments and the care management plan with providers involved in the member’s care. Providers may also be contacted to assist with care coordination. In all cases, the member’s PCP is notified that the member is active in the complex case management program and strongly encouraged to communicate with the member’s health coach.

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**Patient-Centered Medical Home**

The patient-centered medical home (PCMH) program enhances the UPMC Medicare Special Needs Plans MOC and helps PCPs implement a population management model for members with multiple chronic conditions and high utilization of services. The MOC employs additional support by practice-based care managers (PBCMs) in high-volume practice sites to collaborate with the member’s PCP to coordinate the plan of care and to provide education to the member. In addition, PBCMs are responsible for follow-up telephone activity, ED follow-up, inpatient transition, and behavioral health care coordination – thereby providing service coordination and care management to improve health outcomes and improve the ease of navigating the health care system for members.

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**Closer Look at the Provider Role in the PCMH**

PBCMs have a close working relationship with members’ PCPs and can help facilitate services and provide education to help members achieve better health outcomes. Through access to patient registries for members with chronic conditions, PBCMs can identify gaps in care, contact the member to determine need, and obtain necessary physician orders proactively. The PBCM can also help the member prepare a list of questions for the PCP, thus ensuring treatment plan understanding and better appointment flow. The PCP may also direct a member with a newly identified chronic condition or those in need of additional support to the PBCM as a resource prior to leaving the office.
**Connected Care™**
For members with serious mental illness (SMI), the Connected Care™ program provides enhanced connection and coordination of care between physical health and behavioral health providers in outpatient, inpatient, and ED care settings and between Medicare and fee-for-service Medicaid benefits. Connected Care™ is based on the medical home model and encompasses an integrated care team and care plan to address medical, behavioral, and psychosocial health needs. This method encompasses a two-pronged approach to improve health (by decreasing gaps in care, improving medication adherence, improving the rate of preventive services, and reducing avoidable readmissions) and member satisfaction (by improving access to services and coordination of care). Each member has an integrated care plan, which is an essential component for provider notification of inpatient admissions, timeliness, and comprehensiveness of discharge planning and treatment.

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**Closer Look at the Provider Role in Connected Care™**
Comprehensive physical and behavioral health care is the key component of Connected Care™. Communication among UPMC Health Plan, Community Care Behavioral Health, and the member’s health care providers is essential to providing this wrap-around care. Providers are notified upon inpatient admission (physical or behavioral) or an ED visit by a member. In all cases, the provider is encouraged to work with UPMC Medicare Special Needs Plans health coaches to resolve treatment issues with this vulnerable population.

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**Utilization Management and Transitions to Home**
Through review of admissions and other services, Utilization Management (UM) nurses, as part of the ICT, identify vulnerable members at risk for decreased functional capacity or those with a newly identified diagnosis. Upon notice of admission, the UM nurse notifies care management to ensure that active and necessary communication occurs between parties for successful transitions between care settings and quality health outcomes. The designated health coach ensures that the plan of care is shared with providers in all care settings and includes the member’s needs that may impact care transitions and discharge planning (e.g., ability for the member to provide self-care at home and resource needs following discharge). Referrals to mobile staff or an emergency medicine provider (Emed Health) are possible for in-home assessments that further assess the member’s ability to self-manage, identify safety issues, and review medications and orders.
**Closer Look at the Provider Role in Utilization Management and Transitions to Home**

PCPs will be notified of care management involvement and outreach and any member’s needs identified in the plan of care. The relevant practitioners will be contacted and asked to resolve specific medication issues such as polypharmacy concerns, including duplicate medications prescribed by multiple physicians, incorrect dosage, or conflicting medication instructions.

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**Emergency Department Utilization**

UPMC Medicare Special Needs Plans members with high ED utilization and those with specific conditions are referred to a health coach for follow-up. The health coach assists with arranging follow-up care and provides education on condition management and appropriate use of the ED, and discusses alternative methods for non-emergent care. The health coach additionally addresses barriers that may have resulted in the ED visit, member’s use of PCP services, member’s compliance with current treatments (including medication) as well as any additional orders received from ED clinical personnel, and any changes in treatment plan as a result of the ED visit.

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**Closer Look at the Provider Role in ED Utilization**

The health coach will contact the PCP should specific issues be identified that require additional treatment or assessment. The health coach will assist the PCP by educating the member, helping the member make appointments, and coordinating services.

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**Pharmacy Interventions**

The UPMC Medicare Special Needs Plans MOC addresses medication management through the UPMC Health Plan Medication Treatment Management (MTM) program. The primary care practitioner is sent information on the member for whom specific MTM issues have been identified. A staff pharmacist provides support to the ICT to address pharmacy issues; the pharmacist participates in all care team meetings. The pharmacist alerts providers and members of the ICT to potential adherence or overuse issues by the member. In addition, the pharmacist (through recommendation to other ICT members or direct contact) identifies and assists the member with barriers to appropriate and effective medication therapy, including difficulty with copayments, side effects related to noncompliance, understanding of medication administration, and compliance issues related to timing of medication administration.
**Closer Look at the Provider Role in Pharmacy Interventions**

The primary ICT member or the pharmacist will follow up with the prescribing practitioner to provide information on medications ordered by other providers, the member’s prescription-filling habits, and compliance interventions. In addition, communication to the prescribing physician is provided through letters as a result of the MTM process. This may include therapeutic duplication, inappropriate medications for the elderly, potential drug/drug interactions, and inappropriate disease-specific therapy. The provider will also be offered information on prescribing patterns, UPMC Health Plan clinical initiatives, and other resources available to prescribing clinicians.

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**So What Does This All Mean?**

Success of the UPMC Medicare Special Needs Plans Model of Care depends on communication and coordination between key stakeholders in the member’s health and wellness, including UPMC Medicare Special Needs Plans staff, the member, and the member’s health care providers. Providers play perhaps the most dynamic and wide-ranging role in the evolving health care environment, and they face the most difficult challenges. UPMC Medicare Special Needs Plans aim to facilitate solutions to these challenges by collaborating with providers to integrate this unique model of care and care management programs into the traditional patient treatment structure. By working together through the UPMC Medicare Special Needs Plans Model of Care, the health and wellness of enrolled members can be improved and their experience of care enhanced. Unnecessary costs can also be reduced.
Quick Reference Guide

The quick reference guides are available in the Reference Library on Provider OnLine at www.upmchealthplan.com/providers/medmgmt.html.

Hard copies are available upon request; contact UPMC Medicare Special Needs Plans Provider Services at 1-877-539-3080 Monday through Friday from 8 a.m. to 5 p.m.